



7. CONCLUSION

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Primary among the objectives of this report is the capture of important aspects of the transformational work undertaken by, and some of the major achievements of, the Mona Campus during academic year 2005–06. There is no doubt that much was accomplished. However it is not possible to indicate in a report the dedication and commitment of the staff which made this possible. It is remarkable that with an 18% increase in student enrolment in the Faculty of Medicine, there has been no significant increase in any category of staff within that Faculty. This is an excellent indication that genuine transformation is occurring. Members of staff now understand that their success and future are closely linked to that of the institution.

As the Campus reaches the end of the 2002–07 strategic plan phase and participates in the Vice Chancellor-led activities to create a new plan that responds to the changing demands and environment, it will seek to ensure that the transformational imperatives begun in 2003 will anchor the new strategic plan. The strategic plan engagement activities undertaken on the Campus to date have identified the issues to be addressed in the new plan as:

- Broader more holistic student development,

- Responsiveness to national and regional needs,
- Increased research productivity and impact
- Better fit of the curricula to market needs
- Improved management and use of technology
- Improved physical infrastructure
- Strengthened regionality
- More global orientation
- Improved relations with societal partners; and
- Strengthened financing of the institution
- Marketing of the Campus

In the current 2006–07 academic year, the Campus will be measuring the impact that its transformational agenda has had on the institution, with a view to transferring the lessons learnt to the new 5-year strategic plan period. Continued efforts will be made to identify funding for expansion of the technology infrastructure and physical facilities to include: construction of a Campus Centre for students; extension of the MITS building to accommodate staff displaced for some 3 years since the infestation of a refurbished trailer office facility; refurbishment of the traditional halls of residence which are over 50 years old; and construction of a new hall of residence to accommodate some of the more than 5000 students whose requests for Campus accommodation are denied because of inadequate hall space.

