

THE UNIVERSITY OF THE WEST INDIES

**ASSESSMENT FOR  
SENIOR ADMINISTRATIVE STAFF AND PROFESSIONAL STAFF CATEGORIES**

**EVALUATION QUESTIONNAIRE TO BE COMPLETED BY HEAD OF  
DEPARTMENT/SUPERVISOR**

**SECTION A**

NAME OF OFFICER BEING ASSESSED: .....

STAFF CATEGORY:..... CAMPUS: .....

DEPARTMENT/OFFICE..... NAME OF ASSESSOR.....

POSITION..... POSITION.....

DATE ASSUMED POSITION..... DATE.....

CONTRACTUAL STATUS.....

EXPIRATION DATE.....

REVIEW PERIOD.....

**SECTION B: PERFORMANCE OBJECTIVES**

Performance objectives must be specific, reasonable, attainable and measurable. There must be at least one objective for each area of responsibility to be undertaken during the review period.

- State the agreed objectives for the period under review.
- At the end of the review period indicate your level of achievement by placing an (x) under the appropriate level.
- Where specific targets have been minimally achieved or have not been achieved, please explain in the space provided for 'Comments' on page 2.



**SECTION C**

**EVALUATION OF PERFORMANCE**

<p><b>RATING SCALE</b>                      5. Surpasses targets and standards beyond 75% of the time.                      4. Surpasses targets and standards at least 50% of the time.                      3. Meets expected targets and standards at least 50% of the time.                      2. Meets expected targets and standards &lt;50% of the time.                      1. Fails to meet targets and standards.</p>	5	4	3	2	1	<b>REMARKS</b>
<b>CRITERIA FOR ASSESSMENT</b>						
<p><b><u>Professional Competence:</u></b></p> <ul style="list-style-type: none"> <li>• Knowledge of and effective application of library policies and procedures</li> <li>• Ability to use specialised knowledge effectively</li> <li>• Awareness of current trends and important developments in library and information science and related areas</li> <li>• Comprehensiveness, accuracy, neatness and reliability in performance of duties</li> <li>• Ability to communicate effectively and present ideas and concepts orally and in writing</li> <li>• Professional growth through continuing education and training.</li> </ul>						
<p><b><u>Industry/Productivity:</u></b></p> <ul style="list-style-type: none"> <li>• Volume of acceptable work generated in relation to the amount expected relative to the job standards</li> <li>• Preparation of research aids, e.g. guides, pathfinders, brochures, databases bibliographies and manuals</li> <li>• Maintenance of schedule and ability to meet deadlines .</li> </ul>						
<p><b><u>Service Delivery:</u></b></p> <ul style="list-style-type: none"> <li>• Quality of service delivered to students, colleagues and other clients</li> <li>• Quality of interactions with students, colleagues and other clients</li> </ul>						

<ul style="list-style-type: none"> <li>Level of client satisfaction is measured by the feedback received on services provided</li> </ul>						
<p><b>RATING SCALE</b></p> <p><b>5. Surpasses targets and standards beyond 75% of the time.</b></p> <p><b>4. Surpasses targets and standards at least 50% of the time.</b></p> <p>3. Meets expected targets and standards at least 50% of the time. 2. Meets expected targets and standards &lt;50% of the time.</p> <p><b>1. Fails to meet targets and standards.</b></p>	<b>5</b>	<b>4</b>	<b>3</b>	<b>2</b>	<b>1</b>	<b>REMARKS</b>
<p><b>CRITERIA FOR ASSESSMENT <i>cont'd</i></b></p>						
<p><b><u>Leadership:</u></b></p> <ul style="list-style-type: none"> <li>Ability to initiate, plan, organise, implement a programme of work</li> <li>Ability to manage a unit, i.e. keep work running smoothly, assign work skilfully, delegate responsibility and guide the work of others</li> <li>Ability to train, develop and motivate staff</li> <li>Ability to evaluate and assist in the development of staff</li> <li>Demonstration of effective interpersonal skills</li> <li>Contribution to team building</li> <li>Leadership by example.</li> </ul>						
<p><b><u>Creativity and Innovation:</u></b></p> <ul style="list-style-type: none"> <li>Demonstrated ability to analyse problems and propose innovative solutions</li> <li>Level of initiative and resourcefulness demonstrated, as evidenced by such activities as developing resources or solving bibliographic or administrative problems</li> <li>Evidence of scholarly work completed or in progress (e.g. books, articles, reviews, bibliographies, indexes, research studies, reports)</li> <li>Presentation of scholarly papers to professional, educational or other organisations.</li> </ul>						

<p><b>RATING SCALE</b></p> <p>5. Surpasses targets and standards beyond 75% of the time.</p> <p>4. Surpasses targets and standards at least 50% of the time.</p> <p>3. Meets expected targets and standards at least 50% of the time. 2. Meets expected targets and standards &lt;50% of the time.</p> <p>1. Fails to meet targets and standards.</p>	5	4	3	2	1	REMARKS
<p><b>CRITERIA FOR ASSESSMENT <i>cont'd</i></b></p>						
<p><u><i>Outreach and University service:</i></u></p> <ul style="list-style-type: none"> <li>• Membership on University Committees</li> <li>• Contribution to the wider community through participation in national, regional or international organisations relating to both professional and other concerns</li> <li>• Planning and implementing programmes or workshops relating to the library profession</li> <li>• Professional consultancies</li> </ul>						

**SECTION D**

**OVERALL LEVEL OF PERFORMANCE**

Using the levels of performance as defined at the beginning of Section “C”, indicate in the box below the descriptor which best describes the overall performance of the staff member.

**SECTION E**

**RECOMMENDATION (*where applicable*)**

- |    |                                     |                          |
|----|-------------------------------------|--------------------------|
| a. | Renewal of contract on tenure       | <input type="checkbox"/> |
| b. | Renewal of contract for three years | <input type="checkbox"/> |
| c. | Renewal of contract for two years   | <input type="checkbox"/> |
| d. | Renewal of contract for one year    | <input type="checkbox"/> |
| e. | Termination of contract             | <input type="checkbox"/> |
| f. | Award of special increment (s)      | <input type="checkbox"/> |

g. Promotion to higher grade

**TRAINING RECOMMENDATIONS (where applicable)**

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**SECTION E Cont'd**

**FURTHER COMMENTS/RECOMMENDATIONS BY ASSESSOR**

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**SIGNATURE OF ASSESSOR..... DATE.....**

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**SECTION F**

**EMPLOYEE'S COMMENTS**

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